

**NORTH LITTLE ROCK ELECTRIC DEPARTMENT
2021 BUDGET**

EXHIBIT "A"

		<u>2021</u>
I. Estimated Beginning Cash Balance		28,000,000
II. Revenue - Sale of Electricity		
a. Sales - Residential	42,224,000	
b. Sales - Commercial	24,934,000	
c. Sales - Industrial	21,658,000	
d. Sales - Street & Highway Lighting	273,000	
e. Sales - Other Public Authorities	1,729,000	
f. Sales - Lighting	182,000	
		91,000,000
III. Other Income		
a. Interest Income	500,000	
b. Miscellaneous Service Income/Green Tags	550,000	
c. Other Miscellaneous Income & Late Penalties	1,500,000	
d. Other Income - pole rental, etc.	300,000	
e. Project Rollovers from 2020 Budget	4,740,000	
f. Fema Grant for Dredging	2,625,000	
g. Depreciation/Reserve Fund Reim. Rollover	5,000,000	
		15,215,000
IV. Cost of Power (Includes all Hydro Costs)		58,165,714
V. Personnel Costs (Net of Hydro)		11,296,985
VI. Operating & Maintenance Expenses (Net of Hydro)		9,984,106
VII. Capital Expenditures - Non Replacements (Net of Hydro)		6,140,500
VIII. Capital Expenditures - Replacements (Net of Hydro)		2,444,000
IX. Transfers to the "Depreciation/Reserve Fund"		2,216,000
X. Operating Transfers to City of NLR		12,000,000
XI. Bond Debt Service (Net of Hydro)		3,904,041
Total Budget Request Including Transfers & Bond Debt Service		106,151,347
Estimated Cash, Revenue & Other Income (I, II, III)		134,215,000
Less Total Budget Requests		106,151,347
ESTIMATED ENDING CASH BALANCE AFTER BUDGET REQUESTS		28,063,653

**NORTH LITTLE ROCK ELECTRIC DEPARTMENT
2021 BUDGET (Detailed Backup)**

I.	Estimated Beginning Cash Balance			1	28,000,000
II.	Revenue - Sale of Electricity				
a.	Sales - Residential		42,224,000	1	
b.	Sales - Commercial		24,934,000	1	
c.	Sales - Industrial		21,658,000	1	
d.	Sales - Street & Highway Lighting		273,000	1	
e.	Sales - Other Public Authorities		1,729,000	1	
f.	Sales - Lighting		182,000	1	
	Total for Revenue - Sale of Electricity			1	91,000,000
III.	Other Income				
a.	Interest Income		500,000	1	
b.	Miscellaneous Service Income/Green Tags		550,000	1	
c.	Other Miscellaneous Income & Late Penalties		1,500,000	1	
d.	Other Income - pole rental, etc.		300,000	1	
e.	Project Rollovers from 2020 Budget		4,740,000	1	
f.	Fema Grant for Dredging		2,625,000	1	
g.	Depreciation/Reserve Fund Reim. Rollover		5,000,000	1	
	Total for Other Income			1	15,215,000
IV.	Cost of Power				
a.	Purchase Power - TEA		\$7,400,130	1	
b.	Purchase Power - Plum Point 1 (Net of Sales)		\$14,390,040	1	
c.	Purchase Power - Waste Management		\$855,544	1	
d.	Purchase Power - MISO		\$17,435,258	1	
e.	Purchase Power - L'OREAL		81,504	1	
	Total Purchase Power		40,162,476	1	
f.	Transmission - MISO		\$8,212,624	1	
	Total Transmission - MISO Costs		\$8,212,624	1	
g.	Hydro Debt Service		2,158,614	1	
h.	Hydro Capital & Replacement Additions		541,000	1	
i.	Hydro Fixed Operating & Maintenance Costs		4,775,000	1	
j.	Hydro Personnel Costs		875,000	1	
	Total Murray Hydro Plant Costs		8,349,614	1	
k.	Other Cost of Power		1,441,000	1	
	Total Other Cost of Power		1,441,000	1	
	Total Cost of Power			1	58,165,714
V.	Personnel Costs				
a.	Salaries & Longevity (see salaries worksheet)		8,415,731	1	
b.	Part-time Employees		83,860	1	
c.	Overtime (6%)		504,944	1	
d.	Stand-by Pay		120,000	1	
e.	FICA		521,775	1	
f.	Medicare		122,028	1	
g.	Pension (see salaries worksheet)		996,308	1	
h.	Sick Leave Bonus		6,000	1	
i.	Workers Comp		112,000	1	
j.	Health Insurance		1,233,720	1	
k.	Life Insurance		10,595	1	
l.	Long Term Disability Insurance		45,024	1	
	Total Personnel Costs		12,171,985	1	
	Hydro Personnel Costs Moved to Cost of Power Above		(875,000)	1	
	Total Personnel Costs (Net of Hydro)			1	11,296,985

NORTH LITTLE ROCK ELECTRIC DEPARTMENT ACCOUNTING LOCATIONS

- 100** - General Manager and Administrative (Scott Springer)
- 200** - Billing & Collection (Jill Ponder)
- 500** - Systems Engineering (Eric Heinrichs)
- 510** - Distribution Engineer (Andy Johnson)
- 515** - Vegetation Management (Andy Johnson)
- 520** - Design Engineering (Greg Woodward)
- 530** - Substation Maintenance (Andy Johnson)
- 535** - GIS (E. Heinrichs/Wade Dunlap)
- 540** - Information Technology (John Barber)
- 550** - Energy Services and Communication (Jill Ponder)
- 560** - Hydro Operations (Jessica Stephens)
- 565** - Security & Compliance (Jessica Stephens/Ryan Wilson)
- 580** - Operations / Construction (Ron Osburn)
 - 583** - Transportation (Kyle McNeil)
 - 584** - Total Safety (Ryan Wilson)
 - 586** - Material Management (Ron Osburn & Karen Allen)
 - 587** - Meter Department (Terrence Williams)
- 600** - Cost of Power-Other (Jessica Stephens)

CATEGORY LEGENDS

- C - Capital Assets - Non Replacements**
- O - O & M Expenses**
- R - Capital Assets - Replacements**

**NORTH LITTLE ROCK ELECTRIC DEPARTMENT
REQUESTS BY LOCATION & CATEGORY
BUDGET LINE ITEMS WORKSHEET
FOR THE 2021 BUDGET**

EXHIBIT "B"

Location	Category	Item	Description	2021 Amount	2020 Amount	DIFFERENCE
100	C	99	Unbudgeted	-	-	-
100	O	6	Travel	13,000	15,000	(2,000)
100	O	10	Professional Training	4,000	5,000	(1,000)
100	O	11	Annual Audit \$24,750	30,000	24,750	5,250
100	O	14	Electricity, Gas, Water	80,000	86,000	(6,000)
100	O	15	Property, Legal, Vehicle, Liability Insurance	145,000	130,000	15,000
100	O	17	NLR Economic Development Corp-Promo Costs	250,000	447,283	(197,283)
100	O	18	Bond Trustee Fees	10,000	10,000	-
100	O	21	Sherwood Franchise Taxes	600,000	600,000	-
100	O	22	Payments to Utilities Accounting (IT Expenses for 2019)	1,649,306	1,649,306	-
100	O	23	Office Supplies & Misc Items	32,000	35,000	(3,000)
100	O	24	Sherwood Franchise Tariff	470,000	470,000	-
100	O	25	AMPA Activities & Consultants	125,000	140,000	(15,000)
100	O	63	Property Rental at Airport for Electric Building	70,000	70,000	-
100	O	65	Committee, Meeting and Employee Support	18,000	20,000	(2,000)
100	O	66	Claims/Adjustments	25,000	25,000	-
100	O	67	S&P Rating Surveillance- 2012 Bonds	-	7,500	(7,500)
100	O	99	Unbudgeted	-	-	-
100	R	99	Unbudgeted	-	-	-
			Total General Manager and Admin (Scott Springer)	3,521,306	3,734,839	(213,533)
200	C	1	Equipment-UAD	11,000	11,000	-
200	C	99	Unbudgeted	-	-	-
200	O	2	Supplies-Office	25,000	25,000	-
200	O	3	Online Payment Processing Fees	200,000	200,000	-
200	O	4	Statement & Insert Printing	87,000	-	87,000
200	O	5	Utilities	130,000	130,000	-
200	O	6	Maintenance of Equipment	85,000	85,000	-
200	O	7	Maintenance of Building & Grounds	100,000	100,000	-
200	O	8	Janitorial Supplies	25,000	25,000	-
200	O	11	Armored Transportation	10,000	10,000	-
200	O	12	Postage	200,000	180,000	20,000
200	O	13	Education & Training	15,000	15,000	-
200	O	14	Travel Expenses	12,000	12,000	-
200	O	15	Professional Services	4,000	4,000	-
200	O	20	Miscellaneous Expense	25,000	10,000	15,000
200	O	21	Cost of Service/Retail Rates & Financial Planning	30,000	45,500	(15,500)
200	O	99	Unbudgeted	-	-	-
200	R	1	Equipment Replacement	20,000	20,000	-
200	R	2	New Customer Service Building	400,000	-	400,000
200	R	99	Unbudgeted	-	-	-
			Total Billing & Collection (Jill Ponder)	1,379,000	872,500	506,500
500	C	2	Distribution System Improvements	-	548,000	(548,000)
500	C	3	Pole Loading Analysis Software	-	35,000	(35,000)
500	C	4	Fiber Installation, Labor, & Material	250,000	250,000	-
500	C	5	Dist. Sys. Imp.-67/167 Underground Crossing	500,000	-	500,000
500	C	6	Dist. Sys. Imp.McCain Reconductor	150,000	-	150,000

				2021	2020	
Location	Category	Item	Description	Amount	Amount	DIFFERENCE
500	C	7	Dist. Sys. Imp.Galloway 2nd Circuit	350,000	-	350,000
500	C	8	Dist. Sys. ImpLevy CKTs Revamp	150,000	-	150,000
500	C	9	Dist. Sys. Imp.Downtown Rose City Reliability	100,000	-	100,000
500	C	99	Unbudgeted			-
						-
500	O	1	Training	25,000	25,000	-
500	O	2	Travel	25,000	25,000	-
500	O	4	Engineering Consulting	200,000	200,000	-
500	O	99	Unbudgeted		-	-
						-
500	R	99	Unbudgeted	-	-	-
						-
			Total Systems Engineering (Eric Heinrichs)	1,750,000	1,083,000	667,000
510	C	99	Unbudgeted	-	-	-
						-
510	O	1	Shared Maint. Ownership Station Equipment	20,000	20,000	-
510	O	2	SCADA Software & Hardware Support	38,000	38,000	-
510	O	5	Inspection & Maintenance Services for Rotten Poles, etc	-	155,000	(155,000)
510	O	12	Tree Trimming Contractor- moved to #515	-	-	-
510	O	13	Distribution Equipment Replacement	25,000	25,000	-
510	O	99	Unbudgeted			-
						-
510	R	1	Distribution Switch Replacement (included in 586)	-	35,000	(35,000)
510	R	2	Capacitor Banks	45,000	50,000	(5,000)
510	R	3	Distribution Breaker Replacement	60,000	60,000	-
510	R	5	Equipment Replacement	40,000	45,000	(5,000)
510	R	13	Emergency Tree Trimming- moved to #515	-	-	-
510	R	99	Unbudgeted	-	-	-
						-
			Total Distribution Engineer (Andy Johnson)	228,000	428,000	(200,000)
515	C	99	Unbudgeted			-
						-
						-
515	O	1	Tree Trimming Contractor (moved from #510)	2,000,000	1,607,525	392,475
515	O	2	Safety, Training, Travel	10,000		10,000
515	O	3	Tools/Materials	10,000		10,000
515	O	4	Herbicides/Chemicals	15,000		15,000
515	O	5	Dump Fees (moved from #580)	10,000	10,000	-
515	O	99	Unbudgeted			-
						-
515	R	1	Emergency Tree Trimming (moved from #510)	75,000	75,000	-
515	R	99	Unbudgeted			-
						-
			Total Vegetation Management (Andy Johnson)	2,120,000	1,692,525	227,475
520	C	1	Distribution Construction Contractors	1,000,000	1,250,000	(250,000)
520	C	3	Boring-Underground & Labor	200,000	200,000	-
520	C	6	Guard Rails	5,000	5,000	-
520	C	9	Furniture & Office Equipment	8,500	8,500	-
520	C	10	I-30 Project	100,000	264,750	(164,750)
520	C	99	Unbudgeted	-	-	-
						-
520	O	1	Equipment, Uniforms & Misc Materials	30,000	30,000	-
520	O	99	Unbudgeted	-	-	-
						-
						-
520	R	99	Unbudgeted	-	-	-

				2021	2020	
Location	Category	Item	Description	Amount	Amount	DIFFERENCE
			Total Design Engineering (Greg Woodward)	1,343,500	1,758,250	(414,750)
530	C	1	Galloway Substation Covers & Insulators	20,000	175,000	(155,000)
530	C	99	Unbudgeted	-	-	-
530	O	1	Storage/Work Area	20,000	20,000	-
530	O	2	Substation Power Transformer Testing	30,000	30,000	-
530	O	3	Substation Testing & Maintenance	35,000	35,000	-
530	O	4	Tools/Materials	20,000	20,000	-
530	O	8	ARKUPS	55,000	55,000	-
530	O	10	Ground Maint/Erosion/Weed Control	20,000	20,000	-
530	O	99	Unbudgeted	-	-	-
530	R	1	RTU/Relay Replacement	50,000	50,000	-
530	R	99	Unbudgeted	-	-	-
			Total Substation Maintenance (Andy Johnson)	250,000	405,000	(155,000)
535	C	1	Outage Management (Milsoft)	90,000	-	90,000
535	C	99	Unbudgeted	-	-	-
535	O	1	Partner/Milsoft	42,000	42,000	-
535	O	3	ESRI NLRED	6,300	6,300	-
535	O	4	Plotter Paper & Ink	2,500	2,500	-
535	O	5	Plotter Annual Support	1,500	1,500	-
535	O	6	ESRI NLRED Pays for Complete City	83,000	83,000	-
535	R	1	Replacement Mapping Hardware	10,000	10,000	-
535	R	99	Unbudgeted	-	-	-
			Total GIS (E.Heinrichs/W.Dunlap)	235,300	145,300	-
540	C	3	New Technology	20,000	20,000	-
540	C	4	Security Upgrades	40,000	60,000	(20,000)
540	C	6	Data Center Upgrade	60,000	-	60,000
540	C	99	Unbudgeted	-	-	-
540	O	12	Outside Support & Programming for Computers	70,000	70,000	-
540	O	14	Training, Books, Videos, CD Instructor Training	30,000	30,000	-
540	O	32	Travel	20,000	20,000	-
540	O	33	Telephone	200,000	200,000	-
540	O	34	Internet & Misc Communications	70,000	70,000	-
540	O	35	Maintenance Hardware	215,000	195,000	20,000
540	O	37	Software /Maintenance/Technical Support	632,500	575,000	57,500
540	O	99	Unbudgeted	-	-	-
540	R	1	Equipment Replacement (scheduled yearly rotation)	30,000	30,000	-
540	R	2	Software Upgrades-C,R,&C	130,000	297,678	(167,678)
540	R	8	Security	10,000	-	10,000
540	R	18	Radios	10,000	10,000	-
540	R	27	Information Technology Equipment	300,000	300,000	-
540	R	99	Unbudgeted	-	-	-
			Total Information Systems (John Barber)	1,837,500	1,877,678	(40,178)
550	C	1	Energy Measurement & Communiation Equipment	4,000	4,000	-
550	C	99	Unbudgeted	-	-	-

				2021	2020	
Location	Category	Item	Description	Amount	Amount	DIFFERENCE
						-
550	O	1	Customer Communications	75,000	75,000	-
550	O	2	Training	9,000	9,000	-
550	O	3	Travel	12,000	12,000	-
550	O	4	Supplies	7,000	7,000	-
550	O	5	Outreach & Education	5,000	5,000	-
550	O	7	Low Income Customer Assistance	150,000	150,000	-
550	O	99	Unbudgeted	-	-	-
						-
550	R	99	Unbudgeted	-	-	-
						-
			Total Energy Services & Communication (Jill Ponder)	262,000	262,000	-
						-
560	C	1	Storage Building	400,000	500,000	(100,000)
560	C	5	Spare Transformer	-	1,000,000	(1,000,000)
560	C	99	Unbudgeted			-
						-
560	O	8	Waste Oil Disposal	10,000	10,000	-
560	O	9	Intake Dredging	3,500,000	3,500,000	-
560	O	11	Crane Services	15,000	15,000	-
560	O	14	COE Power bill	40,000	40,000	-
560	O	15	Plant Painting	15,000	15,000	-
560	O	17	Normal Generation Operation Expenses	105,000	105,000	-
560	O	18	NPDES Monitoring	15,000	15,000	-
560	O	19	Normal Generation Plant Maint & Supplies	365,000	365,000	-
560	O	23	Engineering Services	100,000	100,000	-
560	O	25	Hydro Insurance	230,000	230,000	-
560	O	26	Hydro Regulatory Fees (FERC)	250,000	225,000	25,000
560	O	27	FERC Hydro Headwater Benefit Fee	25,000	25,000	-
560	O	32	Professional Development	5,000	5,000	-
560	O	33	Travel	5,000	5,000	-
560	O	34	Overtop Maintenance & Cleanup	75,000	75,000	-
560	O	36	Right of Way Maintenance	20,000	20,000	-
560	O	99	Unbudgeted	-	-	-
						-
560	R	1	Furniture, Fixtures & Equipment	30,000	30,000	-
560	R	4	Temperature/Controls Monitoring System	50,000	77,703	(27,703)
560	R	6	Stop Log Seals & Anodes	6,000	6,000	-
560	R	9	Tool Replacement	20,000	20,000	-
560	R	10	Piping Replacement	30,000	30,000	-
560	R	16	Gate Arm replacement	5,000	5,000	-
560	R	99	Unbudgeted	-	-	-
						-
			Total Hydro Operations (Jessica Stephens)	5,316,000	6,418,703	(1,102,703)
						-
565	C	1	Substation Security	60,000	100,000	(40,000)
565	C	99	Unbudgeted			-
						-
565	O	1	Reliability & Compliance	120,000	120,000	-
565	O	2	Professional Development	6,000	6,000	-
565	O	3	Travel	6,000	6,000	-
565	O	99	Unbudgeted			-
						-
565	R	1	Substation Equipment Replacement	25,000	25,000	-
565	R	99	Unbudgeted		-	-
						-
			Total Substation Security & Compliance(J.Stephens/R.Wilson)	217,000	257,000	(40,000)

				2021	2020	
Location	Category	Item	Description	Amount	Amount	DIFFERENCE
580	C	7	SUV Construction Manager	-	35,000	(35,000)
580	C	99	Unbudgeted	-	-	-
580	O	1	Pest Control	3,000	3,000	-
580	O	2	General Maint- Bldg Trash Pickup	40,000	40,000	-
580	O	4	General Maint- Ground Repairs	40,000	40,000	-
580	O	5	General Maint- Equipment Repairs Building	30,000	30,000	-
580	O	6	Flame Retardant Shirts/Boots PPE	50,000	40,000	10,000
580	O	7	General Maintenance-Bldg. Janitorial	40,000	40,000	-
580	O	8	General Maintenance- Bldg. Repairs	20,000	20,000	-
580	O	10	Dump Fees-American Composting (moved to #510)	-	-	-
580	O	11	Outside Contractors	50,000	50,000	-
580	O	13	Right of Way Improvements	30,000	30,000	-
580	O	14	Bldg. Janitorial Supplies	5,000	6,000	(1,000)
580	O	15	Training	5,000	5,000	-
580	O	16	Travel	5,000	5,000	-
580	O	18	Construction Equipment Rental	4,000	6,000	(2,000)
580	O	19	Standby Generator Maintenance	15,000	15,000	-
580	O	99	Unbudgeted	-	-	-
580	R	10	Digger Derick Replacing Truck 8 2015 24,395 miles	-	250,000	(250,000)
580	R	11	Load King Pole Trailer	-	16,000	(16,000)
580	R	12	4 Drum Wire Puller Replacing 1996 Single3 Drum Puller	-	72,000	(72,000)
580	R	13	SUV replacing Unit 3 2012 Ford SUV 53,705 miles	-	35,000	(35,000)
580	R	14	Underground Wire Puller Replacing a 2008	-	170,000	(170,000)
580	R	15	2 Crew Dump Trailers \$7,000 each	-	14,000	(14,000)
580	R	16	Street Light Bucket 2011 Dodge 61,814 miles	-	150,000	(150,000)
580	R	17	Small Service Bucket #25	150,000	-	150,000
580	R	18	Pole Trailer	20,000	-	20,000
580	R	19	Single Spool Wire Trailer	24,000	-	24,000
580	R	20	Vactron Truck (replace small vactron truck)	400,000	-	400,000
580	R	21	Underground Wire Puller	170,000	-	170,000
580	R	52	Storms	75,000	75,000	-
580	R	99	Unbudgeted	-	-	-
			Total Operations/Construction (Ron Osburn)	1,176,000	1,147,000	29,000
583	C	99	Unbudgeted	-	-	-
583	O	2	2 Trk Emission Inspection/Dielectric Testing	20,000	20,000	-
583	O	7	Fuel & Oil- moved to #586	-	-	-
583	O	8	Parts & Repairs	140,000	140,000	-
583	O	99	Unbudgeted	-	-	-
583	R	1	Tools & Shop Equipment	5,000	5,000	-
583	R	99	Unbudgeted	-	-	-
			Total Transportation (Kyle McNeil)	165,000	165,000	-
584	C	99	Unbudgeted	-	-	-
584	O	1	Safety Committee	7,000	7,000	-
584	O	2	Travel	15,000	15,000	-
584	O	3	Training	15,000	15,000	-
584	O	4	First Aid Kits	10,000	10,000	-
584	O	5	Apprentice Training-Linemen	25,000	25,000	-

				2021	2020	
Location	Category	Item	Description	Amount	Amount	DIFFERENCE
584	O	6	In House Training-Safety Classes	15,000	15,000	-
584	O	7	Safety Glasses	5,000	5,000	-
584	O	99	Unbudgeted	-	-	-
						-
584	R	99	Unbudgeted	-	-	-
						-
			Total Safety(Ryan Wilson)	92,000	92,000	-
586	C	1	UG Cable	325,000	300,000	25,000
586	C	2	Wire	200,000	200,000	-
586	C	3	Poles	150,000	150,000	-
586	C	4	Transformers	800,000	500,000	300,000
586	C	5	Construction Materials	650,000	450,000	200,000
586	C	7	Streetlight Materials	625,000	750,000	(125,000)
586	C	8	Poles, Aluminum, & Accessories	125,000	125,000	-
586	C	9	Structures & Improvements	12,000	12,000	-
586	C	10	Safety Equipment & Supplies	40,000	40,000	-
586	C	99	Unbudgeted			-
						-
586	O	1	Tools & Materials	80,000	75,000	5,000
586	O	2	Disposal for PCB's-Contractor	25,000	25,000	-
586	O	3	Testing Rubber Goods	5,000	5,000	-
586	O	4	Rubber Goods	12,000	12,000	-
586	O	5	Locks for Code Officer	10,000	10,000	-
586	O	6	Tools & Materials-Streetlight Section	3,000	3,000	-
586	O	7	Fuel & Oil	100,000	100,000	-
586	O	99	Unbudgeted			-
						-
586	R	1	Tools & Materials	75,000	75,000	-
586	R	2	Streetlight Replacements-New Lighting Technology	12,000	15,000	(3,000)
586	R	99	Unbudgeted	-	-	-
						-
			Total Material Management (Ron Osburn & Karen Allen)	3,249,000	2,847,000	402,000
587	C	1	RNI Network Upgrades	75,000	60,000	15,000
587	C	2	Current & Potential Transformers	20,000	20,000	-
587	C	99	Unbudgeted			-
						-
587	O	1	Smart Meter Licensing & Tech Support	300,000	300,000	-
587	O	2	Materials for Meter Maintenance	500	500	-
587	O	3	Consulting (Travel Expenses)	500	500	-
587	O	4	Util-Assist Consulting	7,500	10,000	(2,500)
587	O	5	13-Terminal Meter Cans/Base Adapters/Brackets	10,000	10,000	-
587	O	6	Maintenance & Calibration of Testing Equip.	5,000	5,000	-
587	O	8	Meter Can Repairs	1,500	1,500	-
587	O	9	Training	7,500	5,000	2,500
587	O	10	Travel	7,500	5,000	2,500
587	O	11	Prepaid Metering Services	-	-	-
587	O	99	Unbudgeted			-
						-
587	R	1	Office Furniture	500	500	-
587	R	2	Meter Inventory	300,000	400,000	(100,000)
587	R	5	Meter Shop Diagnostic Equipment	7,500	15,000	(7,500)
587	R	99	Unbudgeted	-	-	-
						-
			Total Meter Department (Terrence Williams)	743,000	833,000	(90,000)

**NORTH LITTLE ROCK ELECTRIC DEPARTMENT
2021 BUDGET
DEBT SERVICE COVERAGE**

Revenue - Sale of Electricity	91,000,000
Other Income	10,215,000
Total for Cost of Power	-58,165,714
Personnel Costs	-11,296,985
Operating & Maintenance Expenses	<u>-9,984,106</u>
NET REVENUES FOR DEBT SERVICE COVERAGE	21,768,194
DEBT SERVICE	<u>6,062,655</u>
DEBT SERVICE COVERAGE RATIO	<u><u>3.6</u></u>